



# Council of Institutional Investors

The Voice of Corporate Governance

Change<sup>2</sup>  
Spring 2009 Meeting  
*April 5-7, 2009*  
The Mandarin Oriental Hotel  
1330 Maryland Avenue, SW  
Washington, DC 20024  
202.554.8588

## **SUNDAY, APRIL 5**

- 12:30 -2:00     **New Member & First Time Attendees Buffet Luncheon**  
*Hillwood Room (Ballroom Level)*
- 2:00 – 3:30     **Activism Committee** (Open to Council members only)  
Steve Abrecht, Chair  
*Oriental Ballroom A (Ballroom Level)*
- 3:30 – 4:30     **Policies Committee** (Open to Council members only)  
Richard Metcalf, Chair  
*Oriental Ballroom B (Ballroom Level)*
- 4:30 – 5:30     **International Ad Hoc Committee Meeting** (Open to Council members only)  
Margaret “Peggy” Foran, Co-Chair  
Michael McCauley, Co-Chair  
*Oriental Ballroom A (Ballroom Level)*
- 4:30 – 5:30     **Board Meeting** (Board members only)  
Joe Dear, Chair  
*Hirshhorn Room (Ballroom Level)*
- 5:30 – 6:00     **Audit Committee Meeting** (Board members only)  
Gail Stone, Chair  
*Hirshhorn Room (Ballroom Level)*
- 6:00 – 7:30     **Reception** (Open to all conference attendees)  
*Events Lawn & Garden Rooms I & II (Lobby Level)*

## **MONDAY, APRIL 6**

- 8:00 – 9:15     **Registration and Continental Breakfast**  
*Registration – Mandarin Foyer (Ballroom Level)*  
*Continental Breakfast – Grand Ballroom (Ballroom Level)*

- 9:15 – 9:30 **Welcome**  
Joe Dear, Chair, Council of Institutional Investors  
*Grand Ballroom (Ballroom Level)*
- 9:30 – 10:15 **The SEC Agenda**  
Mary L. Schapiro, Chair, Securities and Exchange Commission  
*Grand Ballroom (Ballroom Level)*
- 10:30 – 11:30 **Panel: Views of Market Mavericks**  
Peter D. Schiff, President and Chief Global Strategist, Euro Pacific Capital  
Ivy Zelman, CEO, Zelman & Associates  
Moderator: Gregory Smith, General Counsel, Colorado Public Employees' Retirement Association and Council Board Member  
*Grand Ballroom (Ballroom Level)*
- 11:30 – 12:15 **Outlook for the US and Global Economy**  
Charles Collyns, Deputy Director, Research, International Monetary Fund  
*Grand Ballroom (Ballroom Level)*
- 12:30 – 1:45 **The Federal Reserve Agenda**  
Kevin M. Warsh, Member, Board of Governors of the Federal Reserve System  
Luncheon Address  
*Oriental Ballroom (Ballroom Level)*
- 2:00 – 3:15 **Issue Workshops**
- Defined Benefit Plans – Threats and Outreach  
Beth Almeida, Executive Director, National Institute on Retirement Security  
*Grand Ballroom B (Ballroom Level)*
  - Executive Pay – Looking Ahead  
Mark A. Borges, Principal, Compensia  
Frederic W. Cook, Founding Director, Frederic W. Cook & Co.  
Alan Johnson, Managing Director, Johnson Associates  
Moderator: Ted White, COO, Knight Vinke Asset Management  
*Grand Ballroom C (Ballroom Level)*
  - Screening of Frontline Documentary “Inside the Meltdown”  
*Grand Ballroom A (Ballroom Level)*
- 3:30 – 5:00 Constituency Meetings (General Members Only)  
**Corporate General Members**  
*Hirshhorn Room (Ballroom Level)*
- Labor General Members**  
*Grand Ballroom B (Ballroom Level)*
- Public General Members**  
*Grand Ballroom C (Ballroom Level)*
- 5:00 – 6:30 **Reception** (Open to all conference attendees)  
*Oriental Ballroom (Ballroom Level)*

**TUESDAY, APRIL 7**

8:15 – 9:45      **General Members' Business Meeting and Breakfast**  
*Oriental Ballroom A & B (Ballroom Level)*

9:00 – 9:45      **Continental Breakfast**  
All Other Meeting Attendees  
*Grand Ballroom (Ballroom Level)*

10:00 –11:00    **Commentary from Goldman Sachs Chairman and CEO**  
Lloyd C. Blankfein, Chairman and CEO, The Goldman Sachs Group, Inc.  
*Grand Ballroom (Ballroom Level)*

11:00 – 12:00    **Investment Issues—Climate Change**  
David M. Gardiner, Senior Advisor, Ceres  
Kevin Parker, Global Head of Deutsche Asset Management  
Jeffrey A. Smith, Partner, Cravath, Swaine & Moore LLP  
Moderator: Jack Ehnes, CEO, California State Teachers' Retirement System  
*Grand Ballroom (Ballroom Level)*

12:15 – 1:30     **Lessons Learned from the Great Depression**  
Liaquat Ahamed, Author, Lords of Finance: The Bankers Who Broke the World  
Luncheon Address  
*Oriental Ballroom (Ballroom Level)*

--Meeting adjourned after lunch--