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MEDIA ADVISORY

CII Spring Conference, March 30-April 1, Washington, D.C. Activist Investor William Ackman of Pershing Square to Speak

Washington, D.C., March 4, 2015 — Members of the media are invited to attend the spring conference of the Council of Institutional Investors, in Washington, D.C., March 30-April 1 at the Mandarin Oriental Hotel. View a detailed agenda on the <u>event page</u>. You must <u>register</u> to attend. Stationary cameras by prior arrangement with <u>Amy Borrus</u>. No roving cameras.

CII represents pension funds and other long-term investors and is a leading voice for effective corporate governance and shareholder rights. The 300-400 attendees will include investment professionals, regulators and governance experts.

The conference starts at 3:45 PM ET on Monday, March 30. Reporters may attend the plenary sessions and receptions on Monday and Tuesday. The 30th anniversary dinner on March 31 and the April 1 sessions are for CII members only.

Speakers on Monday, March 30

William Ackman, founder & CEO, Pershing Square Capital Management Leo Strine, chief justice, Delaware Supreme Court

Speakers on Tuesday, March 31

Mary Bush, founder & chairman, Bush International; director, Discover Financial Services, ManTech International, Marriott, T. Rowe Price

Charles Elson, Edgar S. Woolard, Jr. Chair in Corporate Governance; director; John L. Weinberg Center for Corporate Governance, University of Delaware

Gary Gensler, former chairman, U.S. Commodity Futures Trading Commission

Dan Henkle, SVP Global Human Resources, Gap

Ira Kay, managing partner, Pay Governance

Irene Natividad, president, Global Summit of Women; chair, Corporate Women Directors International

Stephen O'Byrne, president & co-founder, Shareholder Value Advisors

Mary Schapiro, vice chair, Promontory Advisory Board; former chairman, U.S. Securities and Exchange Commission

Zeynep Ton, adjunct associate professor of operations management, MIT Sloan School of Management

Robert Zoellick, chairman, Goldman Sachs' International Advisors; former president, World Bank

The Council of Institutional Investors (CII) is a nonprofit association of pension funds, other employee benefit funds, endowments and foundations, with combined assets that exceed \$3 trillion. CII is a leading voice for effective corporate governance and strong shareowner rights. CII educates its members and the public about corporate governance, shareowner rights and related investment issues, and advocates on its members' behalf.